



121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Alaska Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Alaska:

- Repair stations in Alaska employ 518 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 1,435 workers in Alaska.
- The annual impact of repair stations and airline base and line maintenance on Alaska's economy is \$147.9 million.
- The aviation maintenance industry's total annual impact on Alaska's economy is \$149.6 million.

This information was developed by AeroStrategy for the Aeronautical Repair Station Association (ARSA) based on 2009 government and industry data. ARSA is an Alexandria, Virginia-based trade association that represents aviation maintenance and manufacturing companies. The association has a distinguished 25-year record of advocating for repair stations and providing regulatory compliance assistance to the industry. More information about ARSA is available at <http://www.arsa.org>.

This document, fact sheets for other states and recent economic reports about the aviation maintenance industry are available at <http://www.arsa.org/IED>.

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Alabama Aviation Maintenance Industry Fact Sheet

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Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Alabama:

- Repair stations in Alabama employ 5,836 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 6,046 workers in Alabama.
- The annual impact of repair stations and airline base and line maintenance on Alabama's economy is \$615.2 million.
- The aviation maintenance industry's total annual impact on Alabama's economy is \$656.5 million.

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Arkansas Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Arkansas:

- Repair stations in Arkansas employ 3,254 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 3,351 workers in Arkansas.
- The annual impact of repair stations and airline base and line maintenance on Arkansas's economy is \$338.8 million.
- The aviation maintenance industry's total annual impact on Arkansas's economy is \$363.8 million.

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Arizona Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Arizona:

- Repair stations in Arizona employ 5,849 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 13,445 workers in Arizona.
- The annual impact of repair stations and airline base and line maintenance on Arizona's economy is \$835.3 million.
- The aviation maintenance industry's total annual impact on Arizona's economy is \$2.7 billion.

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California Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in California:

- Repair stations in California employ 30,670 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 37,566 workers in California.
- The annual impact of repair stations and airline base and line maintenance on California's economy is \$3.453 billion.
- The aviation maintenance industry's total annual impact on California's economy is \$5.005 billion.

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Colorado Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Colorado:

- Repair stations in Colorado employ 1,340 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 2,008 workers in Colorado.
- The annual impact of repair stations and airline base and line maintenance on Colorado's economy is \$202.1 million.
- The aviation maintenance industry's total annual impact on Colorado's economy is \$220.1 million.

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Connecticut Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Connecticut:

- Repair stations in Connecticut employ 7,503 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 12,109 workers in Connecticut.
- The annual impact of repair stations and airline base and line maintenance on Connecticut's economy is \$785.3 million.
- The aviation maintenance industry's total annual impact on Connecticut's economy is \$2.291 billion.

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Delaware Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Delaware:

- Repair stations in Delaware employ 1,122 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 1,170 workers in Delaware.
- The annual impact of repair stations and airline base and line maintenance on Delaware's economy is \$116.1 million.
- The aviation maintenance industry's total annual impact on Delaware's economy is \$132.1 million.

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Florida Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Florida:

- Repair stations in Florida employ 16,658 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 20,191 workers in Florida.
- The annual impact of repair stations and airline base and line maintenance on Florida's economy is \$1.895 billion.
- The aviation maintenance industry's total annual impact on Florida's economy is \$2.684 billion.

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Georgia Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Georgia:

- Repair stations in Georgia employ 11,173 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 13,741 workers in Georgia.
- The annual impact of repair stations and airline base and line maintenance on Georgia's economy is \$1.302 billion.
- The aviation maintenance industry's total annual impact on Georgia's economy is \$1.705 billion.

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Hawaii Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Hawaii:

- Repair stations in Hawaii employ 140 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 863 workers in Hawaii.
- The annual impact of repair stations and airline base and line maintenance on Hawaii's economy is \$88.7 million.
- The aviation maintenance industry's total annual impact on Hawaii's economy is \$90.4 million.

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Iowa Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Iowa:

- Repair stations in Iowa employ 3,003 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 5,156 workers in Iowa.
- The annual impact of repair stations and airline base and line maintenance on Iowa's economy is \$317.6 million.
- The aviation maintenance industry's total annual impact on Iowa's economy is \$1.019 billion.

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Idaho Aviation Maintenance Industry Fact Sheet

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Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Idaho:

- Repair stations in Idaho employ 471 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 593 workers in Idaho.
- The annual impact of repair stations and airline base and line maintenance on Idaho's economy is \$59.4 million.
- The aviation maintenance industry's total annual impact on Idaho's economy is \$65.7 million.

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Illinois Aviation Maintenance Industry Fact Sheet

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Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Illinois:

- Repair stations in Illinois employ 4,121 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 6,833 workers in Illinois.
- The annual impact of repair stations and airline base and line maintenance on Illinois's economy is \$613.5 million.
- The aviation maintenance industry's total annual impact on Illinois's economy is \$937.5 million.

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Indiana Aviation Maintenance Industry Fact Sheet

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Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Indiana:

- Repair stations in Indiana employ 3,127 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 3,888 workers in Indiana.
- The annual impact of repair stations and airline base and line maintenance on Indiana's economy is \$342 million.
- The aviation maintenance industry's total annual impact on Indiana's economy is \$535.7 million.

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Kansas Aviation Maintenance Industry Fact Sheet

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Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Kansas:

- Repair stations in Kansas employ 7,029 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 9,792 workers in Kansas.
- The annual impact of repair stations and airline base and line maintenance on Kansas's economy is \$737.2 million.
- The aviation maintenance industry's total annual impact on Kansas's economy is \$1.647 billion.

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Kentucky Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Kentucky:

- Repair stations in Kentucky employ 709 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 1,657 workers in Kentucky.
- The annual impact of repair stations and airline base and line maintenance on Kentucky's economy is \$166.8 million.
- The aviation maintenance industry's total annual impact on Kentucky's economy is \$181.5 million.

This information was developed by AeroStrategy for the Aeronautical Repair Station Association (ARSA) based on 2009 government and industry data. ARSA is an Alexandria, Virginia-based trade association that represents aviation maintenance and manufacturing companies. The association has a distinguished 25-year record of advocating for repair stations and providing regulatory compliance assistance to the industry. More information about ARSA is available at <http://www.arsa.org>.

This document, fact sheets for other states and recent economic reports about the aviation maintenance industry are available at <http://www.arsa.org/IED>.

For more information contact ARSA Legislative Counsel Daniel Fisher at 703.739.9543 or daniel.fisher@arsa.org.



121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Louisiana Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Louisiana:

- Repair stations in Louisiana employ 2,354 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 2,589 workers in Louisiana.
- The annual impact of repair stations and airline base and line maintenance on Louisiana's economy is \$256.6 million.
- The aviation maintenance industry's total annual impact on Louisiana's economy is \$292.6 million.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Massachusetts Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Massachusetts:

- Repair stations in Massachusetts employ 1,740 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 2,659 workers in Massachusetts.
- The annual impact of repair stations and airline base and line maintenance on Massachusetts's economy is \$257.1 million.
- The aviation maintenance industry's total annual impact on Massachusetts's economy is \$314.8 million.

This information was developed by AeroStrategy for the Aeronautical Repair Station Association (ARSA) based on 2009 government and industry data. ARSA is an Alexandria, Virginia-based trade association that represents aviation maintenance and manufacturing companies. The association has a distinguished 25-year record of advocating for repair stations and providing regulatory compliance assistance to the industry. More information about ARSA is available at <http://www.arsa.org>.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Maryland Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Maryland:

- Repair stations in Maryland employ 1,338 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 1,622 workers in Maryland.
- The annual impact of repair stations and airline base and line maintenance on Maryland's economy is \$151.6 million.
- The aviation maintenance industry's total annual impact on Maryland's economy is \$203.6 million.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Maine Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Maine:

- Repair stations in Maine employ 884 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 984 workers in Maine.
- The annual impact of repair stations and airline base and line maintenance on Maine's economy is \$94 million.
- The aviation maintenance industry's total annual impact on Maine's economy is \$119 million.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Michigan Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Michigan:

- Repair stations in Michigan employ 4,322 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 5,676 workers in Michigan.
- The annual impact of repair stations and airline base and line maintenance on Michigan's economy is \$520 million.
- The aviation maintenance industry's total annual impact on Michigan's economy is \$749.6 million.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Minnesota Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Minnesota:

- Repair stations in Minnesota employ 2,235 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 3,054 workers in Minnesota.
- The annual impact of repair stations and airline base and line maintenance on Minnesota's economy is \$289.2 million.
- The aviation maintenance industry's total annual impact on Minnesota's economy is \$375.2 million.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Missouri Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Missouri:

- Repair stations in Missouri employ 2,349 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 2,852 workers in Missouri.
- The annual impact of repair stations and airline base and line maintenance on Missouri's economy is \$280.9 million.
- The aviation maintenance industry's total annual impact on Missouri's economy is \$326.3 million.

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Mississippi Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Mississippi:

- Repair stations in Mississippi employ 838 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 964 workers in Mississippi.
- The annual impact of repair stations and airline base and line maintenance on Mississippi's economy is \$91.3 million.
- The aviation maintenance industry's total annual impact on Mississippi's economy is \$118.3 million.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Montana Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Montana:

- Repair stations in Montana employ 363 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 393 workers in Montana.
- The annual impact of repair stations and airline base and line maintenance on Montana's economy is \$39 million.
- The aviation maintenance industry's total annual impact on Montana's economy is \$44.3 million.

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For more information contact ARSA Legislative Counsel Daniel Fisher at 703.739.9543 or daniel.fisher@arsa.org.



121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

North Carolina Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in North Carolina:

- Repair stations in North Carolina employ 3,601 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 5,504 workers in North Carolina.
- The annual impact of repair stations and airline base and line maintenance on North Carolina's economy is \$489.4 million.
- The aviation maintenance industry's total annual impact on North Carolina's economy is \$746.8 million.

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For more information contact ARSA Legislative Counsel Daniel Fisher at 703.739.9543 or daniel.fisher@arsa.org.



121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

North Dakota Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in North Dakota:

- Repair stations in North Dakota employ 187 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 261 workers in North Dakota.
- The annual impact of repair stations and airline base and line maintenance on North Dakota's economy is \$21.1 million.
- The aviation maintenance industry's total annual impact on North Dakota's economy is \$40.1 million.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Nebraska Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Nebraska:

- Repair stations in Nebraska employ 1,205 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 1,311 workers in Nebraska.
- The annual impact of repair stations and airline base and line maintenance on Nebraska's economy is \$131.8 million.
- The aviation maintenance industry's total annual impact on Nebraska's economy is \$144.1 million.

This information was developed by AeroStrategy for the Aeronautical Repair Station Association (ARSA) based on 2009 government and industry data. ARSA is an Alexandria, Virginia-based trade association that represents aviation maintenance and manufacturing companies. The association has a distinguished 25-year record of advocating for repair stations and providing regulatory compliance assistance to the industry. More information about ARSA is available at <http://www.arsa.org>.

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For more information contact ARSA Legislative Counsel Daniel Fisher at 703.739.9543 or daniel.fisher@arsa.org.



121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

New Hampshire Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in New Hampshire:

- Repair stations in New Hampshire employ 554 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 690 workers in New Hampshire.
- The annual impact of repair stations and airline base and line maintenance on New Hampshire's economy is \$60.8 million.
- The aviation maintenance industry's total annual impact on New Hampshire's economy is \$94.8 million.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

New Jersey Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in New Jersey:

- Repair stations in New Jersey employ 2,593 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 3,522 workers in New Jersey.
- The annual impact of repair stations and airline base and line maintenance on New Jersey's economy is \$288.5 million.
- The aviation maintenance industry's total annual impact on New Jersey's economy is \$564.3 million.

This information was developed by AeroStrategy for the Aeronautical Repair Station Association (ARSA) based on 2009 government and industry data. ARSA is an Alexandria, Virginia-based trade association that represents aviation maintenance and manufacturing companies. The association has a distinguished 25-year record of advocating for repair stations and providing regulatory compliance assistance to the industry. More information about ARSA is available at <http://www.arsa.org>.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

New Mexico Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in New Mexico:

- Repair stations in New Mexico employ 604 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 729 workers in New Mexico.
- The annual impact of repair stations and airline base and line maintenance on New Mexico's economy is \$69.4 million.
- The aviation maintenance industry's total annual impact on New Mexico's economy is \$88.7 million.

This information was developed by AeroStrategy for the Aeronautical Repair Station Association (ARSA) based on 2009 government and industry data. ARSA is an Alexandria, Virginia-based trade association that represents aviation maintenance and manufacturing companies. The association has a distinguished 25-year record of advocating for repair stations and providing regulatory compliance assistance to the industry. More information about ARSA is available at <http://www.arsa.org>.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Nevada Aviation Maintenance Industry Fact Sheet

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Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Nevada:

- Repair stations in Nevada employ 671 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 1,122 workers in Nevada.
- The annual impact of repair stations and airline base and line maintenance on Nevada's economy is \$109.1 million.
- The aviation maintenance industry's total annual impact on Nevada's economy is \$131.5 million.

This information was developed by AeroStrategy for the Aeronautical Repair Station Association (ARSA) based on 2009 government and industry data. ARSA is an Alexandria, Virginia-based trade association that represents aviation maintenance and manufacturing companies. The association has a distinguished 25-year record of advocating for repair stations and providing regulatory compliance assistance to the industry. More information about ARSA is available at <http://www.arsa.org>.

This document, fact sheets for other states and recent economic reports about the aviation maintenance industry are available at <http://www.arsa.org/IED>.

For more information contact ARSA Legislative Counsel Daniel Fisher at 703.739.9543 or daniel.fisher@arsa.org.



121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

New York Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in New York:

- Repair stations in New York employ 6,112 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 9,462 workers in New York.
- The annual impact of repair stations and airline base and line maintenance on New York's economy is \$865.9 million.
- The aviation maintenance industry's total annual impact on New York's economy is \$1.275 billion.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Ohio Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Ohio:

- Repair stations in Ohio employ 4,710 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 8,382 workers in Ohio.
- The annual impact of repair stations and airline base and line maintenance on Ohio's economy is \$682.1 million.
- The aviation maintenance industry's total annual impact on Ohio's economy is \$1.278 billion.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Oklahoma Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Oklahoma:

- Repair stations in Oklahoma employ 13,090 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 13,485 workers in Oklahoma.
- The annual impact of repair stations and airline base and line maintenance on Oklahoma's economy is \$1.364 billion.
- The aviation maintenance industry's total annual impact on Oklahoma's economy is \$1.463 billion.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Oregon Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Oregon:

- Repair stations in Oregon employ 1,508 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 1,978 workers in Oregon.
- The annual impact of repair stations and airline base and line maintenance on Oregon's economy is \$201 million.
- The aviation maintenance industry's total annual impact on Oregon's economy is \$212.6 million.

This information was developed by AeroStrategy for the Aeronautical Repair Station Association (ARSA) based on 2009 government and industry data. ARSA is an Alexandria, Virginia-based trade association that represents aviation maintenance and manufacturing companies. The association has a distinguished 25-year record of advocating for repair stations and providing regulatory compliance assistance to the industry. More information about ARSA is available at <http://www.arsa.org>.

This document, fact sheets for other states and recent economic reports about the aviation maintenance industry are available at <http://www.arsa.org/IED>.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Pennsylvania Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Pennsylvania:

- Repair stations in Pennsylvania employ 2,904 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 4,661 workers in Pennsylvania.
- The annual impact of repair stations and airline base and line maintenance on Pennsylvania's economy is \$426.5 million.
- The aviation maintenance industry's total annual impact on Pennsylvania's economy is \$605.8 million.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Rhode Island Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Rhode Island:

- Repair stations in Rhode Island employ 294 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 402 workers in Rhode Island.
- The annual impact of repair stations and airline base and line maintenance on Rhode Island's economy is \$30.4 million.
- The aviation maintenance industry's total annual impact on Rhode Island's economy is \$66.4 million.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

South Carolina Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in South Carolina:

- Repair stations in South Carolina employ 2,358 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 2,661 workers in South Carolina.
- The annual impact of repair stations and airline base and line maintenance on South Carolina's economy is \$263 million.
- The aviation maintenance industry's total annual impact on South Carolina's economy is \$302.4 million.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

South Dakota Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in South Dakota:

- Repair stations in South Dakota employ 66 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 188 workers in South Dakota.
- The annual impact of repair stations and airline base and line maintenance on South Dakota's economy is \$9.3 million.
- The aviation maintenance industry's total annual impact on South Dakota's economy is \$42 million.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Tennessee Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Tennessee:

- Repair stations in Tennessee employ 2,049 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 5,109 workers in Tennessee.
- The annual impact of repair stations and airline base and line maintenance on Tennessee's economy is \$472.6 million.
- The aviation maintenance industry's total annual impact on Tennessee's economy is \$734.1 million.

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For more information contact ARSA Legislative Counsel Daniel Fisher at 703.739.9543 or daniel.fisher@arsa.org.



121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Texas Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Texas:

- Repair stations in Texas employ 25,057 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 32,673 workers in Texas.
- The annual impact of repair stations and airline base and line maintenance on Texas's economy is \$3.060 billion.
- The aviation maintenance industry's total annual impact on Texas's economy is \$4.430 billion.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Utah Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Utah:

- Repair stations in Utah employ 338 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 1,301 workers in Utah.
- The annual impact of repair stations and airline base and line maintenance on Utah's economy is \$109.6 million.
- The aviation maintenance industry's total annual impact on Utah's economy is \$215 million.

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For more information contact ARSA Legislative Counsel Daniel Fisher at 703.739.9543 or daniel.fisher@arsa.org.



121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Virginia Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Virginia:

- Repair stations in Virginia employ 1,287 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 2,635 workers in Virginia.
- The annual impact of repair stations and airline base and line maintenance on Virginia's economy is \$144.3 million.
- The aviation maintenance industry's total annual impact on Virginia's economy is \$588.5 million.

This information was developed by AeroStrategy for the Aeronautical Repair Station Association (ARSA) based on 2009 government and industry data. ARSA is an Alexandria, Virginia-based trade association that represents aviation maintenance and manufacturing companies. The association has a distinguished 25-year record of advocating for repair stations and providing regulatory compliance assistance to the industry. More information about ARSA is available at <http://www.arsa.org>.

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For more information contact ARSA Legislative Counsel Daniel Fisher at 703.739.9543 or daniel.fisher@arsa.org.



121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Vermont Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Vermont:

- Repair stations in Vermont employ 169 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 363 workers in Vermont.
- The annual impact of repair stations and airline base and line maintenance on Vermont's economy is \$19.8 million.
- The aviation maintenance industry's total annual impact on Vermont's economy is \$77.1 million.

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For more information contact ARSA Legislative Counsel Daniel Fisher at 703.739.9543 or daniel.fisher@arsa.org.



121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Washington Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Washington:

- Repair stations in Washington employ 8,353 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 13,898 workers in Washington.
- The annual impact of repair stations and airline base and line maintenance on Washington's economy is \$951 million.
- The aviation maintenance industry's total annual impact on Washington's economy is \$2.586 billion.

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For more information contact ARSA Legislative Counsel Daniel Fisher at 703.739.9543 or daniel.fisher@arsa.org.



121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Wisconsin Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Wisconsin:

- Repair stations in Wisconsin employ 1,728 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 2,085 workers in Wisconsin.
- The annual impact of repair stations and airline base and line maintenance on Wisconsin's economy is \$200.7 million.
- The aviation maintenance industry's total annual impact on Wisconsin's economy is \$249 million.

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This document, fact sheets for other states and recent economic reports about the aviation maintenance industry are available at <http://www.arsa.org/IED>.

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121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

West Virginia Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in West Virginia:

- Repair stations in West Virginia employ 1,448 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 1,470 workers in West Virginia.
- The annual impact of repair stations and airline base and line maintenance on West Virginia's economy is \$149.8 million.
- The aviation maintenance industry's total annual impact on West Virginia's economy is \$157.1 million.

This information was developed by AeroStrategy for the Aeronautical Repair Station Association (ARSA) based on 2009 government and industry data. ARSA is an Alexandria, Virginia-based trade association that represents aviation maintenance and manufacturing companies. The association has a distinguished 25-year record of advocating for repair stations and providing regulatory compliance assistance to the industry. More information about ARSA is available at <http://www.arsa.org>.

This document, fact sheets for other states and recent economic reports about the aviation maintenance industry are available at <http://www.arsa.org/IED>.

For more information contact ARSA Legislative Counsel Daniel Fisher at 703.739.9543 or daniel.fisher@arsa.org.



121 North Henry Street
Alexandria, VA 22314-2903
T: 703 739 9543 F: 703 739 9488
arsa@arsa.org www.arsa.org

Wyoming Aviation Maintenance Industry Fact Sheet

The civil aviation maintenance sector is an important part of the aerospace industry and U.S. economy. Nationwide, civil aviation maintenance companies employ 274,634 workers and the industry's economic impact is \$39 billion per year. The industry also has a strong, positive balance of trade, estimated at \$2.4 billion per year.

Independent repair stations account for the majority of the industry's jobs and economic activity. Repair stations collectively employ 199,913 workers. These companies, the majority of which are small businesses, are closely regulated and receive their "license to do business" (known as a repair station certificate) from the Federal Aviation Administration. Repair stations are highly specialized and get better return on investment in training, equipment, facilities, etc. Airlines therefore rely on them to reduce costs while achieving the highest level of safety.

Aviation maintenance is an important part of the economy in Wyoming:

- Repair stations in Wyoming employ 81 workers.
- The aviation maintenance industry (repair stations, plus airline base and line maintenance, and parts distribution and manufacturing) employs 105 workers in Wyoming.
- The annual impact of repair stations and airline base and line maintenance on Wyoming's economy is \$9.8 million.
- The aviation maintenance industry's total annual impact on Wyoming's economy is \$13.2 million.

This information was developed by AeroStrategy for the Aeronautical Repair Station Association (ARSA) based on 2009 government and industry data. ARSA is an Alexandria, Virginia-based trade association that represents aviation maintenance and manufacturing companies. The association has a distinguished 25-year record of advocating for repair stations and providing regulatory compliance assistance to the industry. More information about ARSA is available at <http://www.arsa.org>.

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